

2019 RPI Project Application Form

Region 1B Prosperity Council

The Central U.P. Prosperity Council maintains a collaboratively developed regional plan with a strategy for achieving a prosperous future. The [10-Year Plan](#) is intended to be a roadmap for future success; by completing the Plan’s action items and meeting its objectives, the region will take steps toward achieving the goals that have been identified. Funding from the Regional Prosperity Initiative will help build capacity and add support for the projects that align with this strategy.

Please complete the information below to help the Central U.P. Prosperity Council understand the scope of your project.

General Information	
Project submitter, title, and organization:	Kathy Reynolds, Director, Upper Peninsula Arts & Culture Alliance
Project title:	Economic Impact Analysis – Arts and Culture
Phone and e-mail address:	906-387-1110 kathyreynolds11@gmail.com
Type of funding request:	<input checked="" type="checkbox"/> 2019 RPI Project Funds <input type="checkbox"/> 2018 RPI Remainder Funds
Summary of project (in less than 100 words):	An economic impact analysis (EIA) will be done across the entire Upper Peninsula for the arts and culture (“Creative”) sector similar to the one done for the city of Cincinnati (see attached). This study will identify creative industries, and numbers of creative and other workers in those creative industries. Project funding is for the planning regions’ labor to do the study and the Alliance’s marketing/project coordinator. Action items will be identified that will promote and leverage the U.P.’s creative sector. This will give EDOs, planning region commissions, and their partners a common language for arts and culture industries.
Project Description	
Be sure to include answers to all questions below to receive full consideration – attach additional sheets if necessary	
What geographic area does the project cover and who does it benefit?	The project covers the entire Upper Peninsula and initially benefits all communities, economic development organizations, workforce development, and, potentially, businesses in those counties/ regions.
If the project addresses needs across multiple sectors (e.g. economic development, education, workforce development), explain how.	This project will affect economic development and workforce development as it brings to light the number of individuals and businesses in the creative sector. New businesses, especially those engaging young professionals, will find it attractive to invest in an area where arts and culture thrive. Additionally, this analysis will give EDOs and their arts and culture partners a common language about the creative sector and sets a baseline by which we can measure progress. This study will also impact quality of life as this information can be used to resource and grow regional arts and culture offerings and further contribute to the quality of life and livability across the U.P.

<p>How does this project relate to strategy items found in the RPI 10-year plan?</p>	<p>Identifying and quantifying jobs, businesses, and organizations associated with arts and culture supports the following RPI 10 year plan strategies:</p> <p>1.1 – Develop a U.P. brand and market the region to build awareness of the region as a destination for tourism, recreation, and business. This study will help identify the places, people and activities that can be used to promote cultural tourism, attract young professionals who require an active arts and culture environment to engage with, and provide information that will help EDO’s attract new businesses.</p> <p>1.2 – Enhance the professional development and capacity of local EDOs to support new economic development that attract and grow new businesses and investments. This project is a U.P. wide project and will allow EDO’s to attract new businesses with more accurate data about the arts and culture of the region. It will allow the EDOs to more definitively understand how the arts and culture sector impacts U.P. economics. Additionally, the engagement of arts and culture individuals and organizations, as identified by this EIA, can further the placemaking efforts of our communities.</p> <p>5.1 – Encourage investment in vibrant, walkable, and healthy C.U.P. communities. By identifying arts and culture occupations and industries , the RPI council and associated EDOs can see what resources are available to each community and create partnerships that increase the livability of each community (per the AARP Livable Community Guidelines). Knowing arts and culture related individuals and businesses will assist with and potentially grow placemaking opportunities.</p> <p>5.2 – Strengthen and support collaboration between communities, health service providers, and non-profits to foster efficiency and innovative solutions. This project is an excellent example of non-profits (across a variety of sectors) working together to achieve common goals and improve our shared community. Additionally, the results of the EIA will continue to make it easier to identify potential partners when project ideas come up.</p>
<p>How can the success of this project be measured upon completion?</p>	<p>Measures of success are completing this project on time and on budget with clear action items to leverage our arts and culture resources/partners.</p>
<p>From your organization’s perspective, what is the priority for this project?</p>	<p>This project would be of the highest priority for the Alliance and EDO members. In fact, it is one of the reasons the Alliance was formed. In order to compete and be prosperous it is crucial to understand the economic landscape. This study gives both the Regional Planning organizations and the Alliance the data to know the size of the arts and culture sector and its relative depth.</p>

Organization and Partners	
Describe how the organization will complete the work outlined in the proposal	Members (regional planners?) of the Western, Central, and Eastern planning and development regions would collect and aggregate data based on job and industry types defined by the UP Arts and Culture Alliance. The data collected and distilled would drive a set of action items for the U.P. Arts and Culture Alliance.
Explain skills, experience, and capacity of your project team. List all partners and their roles.	<p>The U.P. Arts and Culture Alliance is a volunteer councils of 24 professionals from the arts and culture sector and the U.P.'s economic development planning regions.</p> <p>The Alliance officers, responsible for guiding and ensuring momentum of the Alliance, include:</p> <ul style="list-style-type: none"> • Tiina Harris, Alliance President, Arts & Culture Manager for the City of Marquette • Howard Sandin, Alliance Vice President, Board of Directors for the Downtown Arts Place in Ironwood • Philip Rice, Alliance Secretary, Director for the Mackinac Arts Council, Mackinac Island • Sue Roll, Alliance Treasurer, Executive Director, Bonifas Arts Center, Escanaba <p>Alliance Board of Directors, responsible for providing expertise, setting goals, and implementing projects, include:</p> <ul style="list-style-type: none"> • Brad Barnett, Assistant Regional Planner, Western UP Planning & Development Region, Houghton • Karen Hughes Beacom, Artistic Director, Soo Theater Project, Sault Ste. Marie • Ellen Benoit, Assistant Director of the Eastern U.P. Planning Commission, Sault Ste. Marie • Gini Brewer, Textile Artist & Designer, International School of Art & Design, Finlandia University, Hancock • Sharon Dorrity, Director of Constituent Relations & Director, LSSU Arts Center Gallery, Lake Superior State Univ., Sault Ste. Marie • Mary Jennings, Director of Programming and Development for the Rossa Center for the Performing Arts at Michigan Tech. Univ., Houghton • Mike Leonard, Pastel Artist, (Retired from the USDA), Ironwood • Barbara Kramer, Dickinson county Commissioner, District 3, & Vice-President, Friends of the Braumart, Iron Mountain • Josh Loar, Professor of Practice-Sound Design, Visual & Performing Arts, Michigan Tech. Univ., Houghton • Katherine Reynolds, Executive Director, Greater Munising Bay partnership/Alger county Chamber of Commerce & Munising downtown Development Authority, Munising • Dan Truckey, Director & Curator, Beaumier U.P. Heritage Center, Northern Michigan Univ., Marquette

Representing the state for museums:

- Lisa Craig Brisson, Executive Director, Michigan Museums Association, Cheboygan.

Timeline and Budget

Create a budget that includes general categories of expenses, such as wages, travel, equipment, and materials. Describe any other project funds you expect to receive from sources beyond RPI.

Full project (all 3 Planning Regions) Budget:
 RPI Requests: \$48,500
 EUPRPDC: \$20,000,
 CUPPAD: \$16,500,
 WUPPDR: \$16,000

Central U.P. RPI request – Wages only
 Central U.P. Planning Region Support: \$12,500
 Alliance Marketing/Project Coordinator: \$4,000

All labor by the Alliance is volunteered.

Provide a timeline that includes project milestones with parties responsible for their achievement. If it is a phased project, be sure to include past or future phases in the timeline.

Project Milestones and responsible person	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb
RPI grant award determination		X										
Regional planners re-confirm timeline, establishes key Alliance contacts												
Alliance determines which NAICS Industry Classifications should be used in the analysis (with regional planning agreement)			X									
Alliance determines which SOC occupational categories to use (with regional planning agreement)				X								
Regional planners collect and aggregate data												
Regional planners draft report for Alliance review								X				
Alliance and Regional planners agree on a set of actions items relevant to both groups										X		
Regional Planners publish final report											X	

Choose one:

- A partner representing this proposal will be available to present at the Special Meeting of the RPI Council on Thursday, September 27th, 10:00 – 11:30 AM
- The proposal will not include a presentation.

CREATIVE SECTOR ECONOMIC IMPACT ANALYSIS

**Prepared for
CREATIVE COMMUNITY BUILDERS**

**Prepared by
Christine Harris
CHRISTINE HARRIS CONNECTIONS**

May, 2016

I. INTRODUCTION

Creative Community Builders commissioned an economic impact analysis of Cincinnati's creative economy as part of its overall Cincinnati cultural development project. This analysis will provide an overview of the nonprofit and creative sector impact in greater Cincinnati.

This report includes an analysis of US Government North American Industry Classification System and the Standard Occupational Classification coding for creative industries in the Cincinnati MSA, defined as the 15 county region at the intersection of Ohio, Kentucky and Indiana.

This analysis is intended to begin a dialogue to fully understand the creative economy narrative in greater Cincinnati. Please note that there is a lot of economic data to analyze and this report has just scratched the surface. The information was prepared by REDI Cincinnati and will benefit from more analysis. Any errors of calculation or data representation are the responsibility of Christine Harris on behalf of Creative Community Builders.

II. ANALYSIS of NAICS and SOC CODES

A. Background

It is common practice for economic industry clusters to be defined by standard government produced coding systems. Businesses submit both a classification of their business type and a breakdown of their workforce by occupation type. The business type classification is called North American Industry Classification System and the occupation type classification is called Standard Occupational Classification. These two systems are defined below.

Given that government data is collected in arrears and that new types of businesses and occupations are constantly coming forth, this data is rarely totally up to date with what is happening in the marketplace. For example, new entrepreneurs inventing new businesses such as mobile app development or new occupations such as social media manager, have to be connected to a current coding system that is only reviewed every few years or so. Nonetheless, the tracking of all businesses with these systems and the credibility of government data collection make this the most reliable, longitudinal approach to understanding the creative economy at this point in time.

NAICS:

The North American Industry Classification System (NAICS, pronounced 'nakes') is the standard used by Federal statistical agencies in classifying business establishments for the purpose of collecting, analyzing, and publishing statistical data related to the U.S. business economy. There are 20 sectors with over 700 codes in total. NAICS is based on a production-oriented concept, meaning that it groups establishments into industries according to similarity in the processes used to produce goods or services. NAICS replaced the Standard Industrial Classification (SIC) system in 1997.

NAICS is a 2 through 6 digit hierarchical classification system, offering five levels of detail. Each digit in the code is part of a series of progressively narrower categories, and the more digits in the code signify greater classification detail.

These codes represent all jobs within the identified industries, including janitor, receptionist, etc. The codes include nonprofit and for profit businesses. It is important to note that NAICS is strictly a production oriented, supply side classification system meaning that it is focused on firms and industries not markets. For that reason NAICS data does not clearly identify major commercial markets for creative sector products such as digital media, computer animation and games.

Please refer to Appendix A for the listing of the NAICS codes that the Creative Economy Coalition of the National Creativity Network has produced as representing the majority of creative industry businesses. It is helpful to think of these NAICS codes as representing a vertical industry cluster. These are the codes used in this analysis.

SOC:

The 2010 Standard Occupational Classification (SOC) (SOC, pronounced 'sock') system is used by Federal statistical agencies to classify workers into occupational categories for the purpose of collecting, calculating, or disseminating data. All workers are classified into one of 840 detailed occupations according to their occupational definition. To facilitate classification, detailed occupations are combined to form 461 broad occupations, 97 minor groups, and 23 major groups. These codes represent occupations in both nonprofit and for profit businesses.

Please refer to Appendix A for the listing of the SOC codes that the Creative Economy Coalition of the National Creativity Network has produced as a representing the majority of creative occupations. It is helpful to think of these SOC codes as representing types of creative occupations across all industries, i.e. they reflect the type of work being performed no matter within what industry that work is performed. These are the codes used in this analysis.

In this analysis, the creative economy is comprised of the NAICS and SOC codes identified in Appendix A, as they represent a national average. Every community needs to review other NAICS and SOC codes to determine if there are additional codes that reflect the make-up of their creative economy. This is very important to remember throughout this analysis.

The Creative Class

Richard Florida created global awareness of the 'creative economy' through the publication of his book "The Rise of the Creative Class". Florida's definition of the creative class is considerably broader than the definition used in this analysis. He describe this as a class of workers whose job is to create meaningful new forms (2002). It is composed of scientists and engineers, university professors, poets and architects, and also includes "people in design, education, arts, music and entertainment, whose economic function is to create new ideas, new technology and/or creative content" (Florida, 2002, p. 8). Florida's definition translates to about 30% of the American workforce and leaders in creative economy work believe that his definition is too broad to be meaningful when looking at it as an economic cluster.

B. An Overview of the Economic Picture

Table 1 shows the overall economic picture for the Cincinnati MSA in total jobs as well as creative economy jobs in relation to the national picture.

Table 1: Overview of USA and Cincinnati Economy

JOBS	2015	2009	% change 2009- 2015
Total USA	187,394,683	173,364,322	8.1%
USA Creative Economy	10,228,926	9,605,398	6.5%
% creative economy of all jobs	5.4%	5.5%	(.1%)
Total CINCINNATI	1,275,460	1,213,093	5.2%
Cincinnati Creative Economy	68,156	67,434	1.1%
% creative economy of all jobs	5.3%	5.6%	(.3%)

What the above Table tells is that Cincinnati's economy in terms of jobs is behind the pace of the growth of USA jobs by almost 3%. Interestingly, with regard to creative economy jobs, Cincinnati, like the USA, lost less than a percentage but is about level in terms of % creative economy jobs of all jobs.

Cincinnati will need to pay attention to its creative cluster jobs if it intends to grow its creative economy.

C. An Overview of the Creative Economy in Cincinnati

This section provides an overview of the NAICS and SOC profile of Cincinnati. The overview represents an initial review of the make-up of the creative economy in Cincinnati based on the NAICS and SOC codes listed in Appendix A.

Table2: Creative Industries (NAICS codes) in 2015

2015	Cincinnati	USA
Total # of jobs within these NAICS categories	49,722	7,391,810
Total # of payrolled creative business locations	2,068	359,170
Total # of jobs per payrolled business	24	21
% change in jobs from 2009-2015 for creative industry NAICS codes	0%	6%

What Table 2 is saying is that the number of jobs within all of the identified NAICS industry businesses in Cincinnati is 49,722 with 2,068 payrolled businesses. Cincinnati has seen a level number of jobs in the creative industries while the nation has experienced a 6% increase in number of jobs in the creative industries.

Table 3: Creative Occupations (SOC Codes) in 2015

2015	Cincinnati	USA
Total # of SOC creative occupation jobs	35,068	5,619,257
% change in all creative occupation jobs from 2009-2015	6%	10%
Average hourly earnings for creative jobs	\$22.83	\$23.35
Total # of SOC jobs within identified NAICS categories	16,634	2,782,141
% change in # of SOC jobs within NAICS categories from 2009 -2015	6%	11%
Total # of SOC jobs across all businesses	33,790	5,618,928
% change in total # of SOC jobs across all businesses	6%	10%
SOC occupations as % of all jobs in creative industries	47%	49%

What Table 3 reveals is that the total number of creative occupation jobs in Cincinnati is 35,068 and the number of jobs that are in Cincinnati’s creative industry businesses equals 16,634, or 47% of all creative industry jobs in Cincinnati. This is similar to the nation having 49% of all creative jobs within creative industries. The number of jobs and the wage values are based on all jobs, both full and parttime.

Creative jobs between 2009 and 2015 in the USA increased at a higher rate, 10%, than creative jobs in the same time period in Cincinnati at 6%. A similar comparison exists between SOC jobs within just the identified NAICS creative industries.

This also then tells us that 53% of all ‘creative’ occupations are spread across the remaining industry clusters of Cincinnati. It would be interesting to look at the creative occupation jobs in the major industry clusters of Cincinnati.

As the number of jobs within the NAICS businesses includes all employees of those businesses, these numbers will be significantly higher than the SOC job numbers, which are creative occupation specific.

Profile of the Creative Businesses and Occupations

These tables below show the profile of all of the business codes, NAICS, and all of the occupation codes, SOC, for the Cincinnati area.

Table 4: Profile of NAICS Businesses

NAICS CODES	TYPE of BUSINESS	2015 JOBS	% Change 2009-2015	% of Total NAICS Jobs
	DESIGN – build, product, communications	19,356	(2%)	39%
323111	Commercial Printing (except Screen and Books)	4,958	(9%)	10%
323113	Commercial Screen Printing	931	12%	2%
323117	Books Printing	263	75%	.5%
323120	Support Activities for Printing	503	(16%)	1%
332323	Ornamental and Architectural Metal Work Manufacturing	233	(16%)	.5%
337212	Custom Architectural Woodwork and Millwork Manufacturing	318	(16%)	.6%
339910	Jewelry and Silverware Manufacturing	142	0%	.3%
511191	Greeting Card Publishers	0	0	0
541310	Architectural Services	1,622	4%	3.2%
541320	Landscape Architectural Services	423	(14%)	.8%
541410	Interior Design Services	1,088	15%	2.2%
541420	Industrial Design Services	397	12%	.8%
541430	Graphic Design Services	2,551	10%	5.1%
541490	Other Specialized Design Services	89	(12%)	.2%
541810	Advertising Agencies	2,231	5%	4.5%
541820	Public Relations Agencies	297	3%	.6%
541830	Media Buying Agencies	273	(7%)	.6%
541840	Media Representatives	172	(31%)	.3%
541850	Outdoor Advertising	353	(9%)	.7%
541860	Direct Mail Advertising	510	(24%)	1%
541890	Other Services Related to Advertising	1,535	(13%)	3%
541922	Commercial Photography	467	29%	.9%
	MEDIA and FILM	14,875	(8%)	30%
424920	Book, Periodical, and Newspaper Merchant Wholesalers	1,235	2%	2.5%
451211	Book Stores	605	(17%)	1.2%
511110	Newspaper Publishers	1,117	(23%)	2.2%
511120	Periodical Publishers	1,129	(15%)	2.3%
511130	Book Publishers	1,057	(22%)	2.1%

511199	All Other Publishers	96	1%	.2%
511210	Software Publishers	1,972	(8%)	4%
512110	Motion Picture and Video Production	626	45%	1.2%
512120	Motion Picture and Video Distribution	0	0%	0%
512131	Motion Picture Theaters (except Drive-Ins)	853	10%	1.7%
512132	Drive-In Motion Picture Theaters	34	(31%)	0%
512191	Teleproduction and Other Postproduction Services	68	15%	.1%
512199	Other Motion Picture and Video Industries	19	0%	0%
512210	Record Production	0	0	0
512220	Integrated Record Production/Distribution	0	0	0
512230	Music Publishers	0	0	0
512240	Sound Recording Studios	135	53%	.3%
512290	Other Sound Recording Industries	32	45%	0%
515111	Radio Networks	194	(26%)	.4%
515112	Radio Stations	442	(20%)	.9%
515120	Television Broadcasting	875	10%	1.7%
515210	Cable and Other Subscription Programming	69	(7%)	.1%
517110	Wired Telecommunications Carriers	3,705	(16%)	7.5%
519110	News Syndicates	34	0%	0%
519130	Internet Publishing and Broadcasting and Web Search Portals	578	46%	1.2%
	VISUAL and PERFORMING ARTS	7,148	9%	14%
339992	Musical Instrument Manufacturing	121	105%	.2%
451140	Musical Instrument and Supplies Stores	283	12%	.6%
453920	Art Dealers	422	5%	.8%
541921	Photography Studios, Portrait	1,455	(6%)	2.9%
611610	Fine Arts Schools	1,598	14%	3.2%
711110	Theater Companies and Dinner Theaters	764	47%	1.5%
711120	Dance Companies	138	20%	.3%
711130	Musical Groups and Artists	691	(14%)	1.4%
711190	Other Performing Arts Companies	70	56%	.1%
711310	Promoters of Performing Arts, Sports, and Similar Events with Facilities	737	2%	1.5%
711320	Promoters of Performing Arts, Sports, and Similar Events without Facilities	596	57%	1.2%
711410	Agents and Managers for Artists, Athletes, Entertainers, and Other Public Figures	273	3%	.5%
	CULTURE and HERITAGE	1,814	33%	4%
519120	Libraries and Archives	47	(51%)	0%
712110	Museums	1,024	63%	2.0%
712120	Historical Sites	85	27%	.2%
712130	Zoos and Botanical Gardens	658	15%	1.3%
	ALL	6,531	10%	13%
711510	Independent Artists, Writers, and Performers	6,531	10%	13%

What Table 5 is telling us is that largest sector of creative business jobs is in the Design sector, followed closely by Media and Film. The sector with the highest percentage growth is Culture and

Heritage. The Visual and Performing Arts, which likely includes a large proportion of Independent Artists, represents 14% of jobs in all creative businesses and has a growth rate of 9%. Clearly, the arts creative businesses are doing well in Cincinnati.

Table 5: Profile of SOC Occupations

SOC Codes	TYPE of OCCUPATION	2015 JOBS	% Change 2009-2015	% of Total SOC Jobs
	MEDIA	13,329	3.5%	38%
11-2011	Advertising and Promotions Managers	294	(1%)	.8%
11-2021	Marketing Managers	1,829	7%	5.2%
11-2031	Public Relations and Fundraising Managers	405	2%	1.1%
13-1011	Agents and Business Managers of Artists, Performers, and Athletes	263	(10%)	.7%
27-3011	Radio and Television Announcers	249	(8%)	.7%
27-3021	Broadcast News Analysts	56	(5%)	.1%
27-3022	Reporters and Correspondents	365	(10%)	1%
27-3031	Public Relations Specialists	1,623	1%	4.6%
27-3041	Editors	1,176	2%	3.3%
27-3042	Technical Writers	440	1%	1.2%
27-3099	Media and Communication Workers, All Other	266	13%	.7%
27-4011	Audio and Video Equipment Technicians	404	7%	1.1%
27-4012	Broadcast Technicians	182	(1%)	.5%
27-4013	Radio Operators	11	0%	0%
27-4014	Sound Engineering Technicians	122	12%	.3%
27-4021	Photographers	5,189	5%	14.8%
27-4031	Camera Operators, Television, Video, and Motion Picture	143	32%	.4%
27-4032	Film and Video Editors	211	43%	.6%
27-4099	Media and Communication Equipment Workers, All Other	101	9%	.2%
	DESIGNERS	7,230	5.8%	21%
17-1011	Architects, Except Landscape and Naval	1,246	0%	3.6%
17-1012	Landscape Architects	141	(1%)	.4%
27-1021	Commercial and Industrial Designers	631	12%	1.8%
27-1022	Fashion Designers	241	15%	.7%
27-1023	Floral Designers	410	(6%)	1.1%
27-1024	Graphic Designers	3,193	5%	9%
27-1025	Interior Designers	1,115	7%	3.2%
27-1027	Set and Exhibit Designers	118	8%	.3%
27-1029	Designers, All Other	135	13%	.4%
	ARTISTS	12,835	9%	36%
25-9011	Audio-Visual and Multimedia Collections Specialists	31	(11%)	0%
27-1011	Art Directors	918	5%	2.6%
27-1012	Craft Artists	660	8%	1.9%
27-1013	Fine Artists, Including Painters, Sculptors, and Illustrators	1,513	9%	4.3%
27-1014	Multimedia Artists and Animators	584	5%	1.7%

27-1019	Artists and Related Workers, All Other	140	8%	.4%
27-2011	Actors	540	6%	1.5%
27-2012	Producers and Directors	715	3%	2%
27-2031	Dancers	193	(7%)	.6%
27-2032	Choreographers	51	13%	.1%
27-2041	Music Directors and Composers	774	8%	2.2%
27-2042	Musicians and Singers	3,242	12%	9.2%
27-2099	Entertainers and Performers, Sports and Related Workers, All Other	711	15%	2%
27-3043	Writers and Authors	2,763	13%	7.9%
	CULTURAL	1,677	(2%)	5%
25-4011	Archivists	29	7%	0%
25-4012	Curators	62	32%	.2%
25-4013	Museum Technicians and Conservators	50	16%	.1%
25-4021	Librarians	820	(6%)	2.3%
25-4031	Library Technicians	716	(3%)	2%

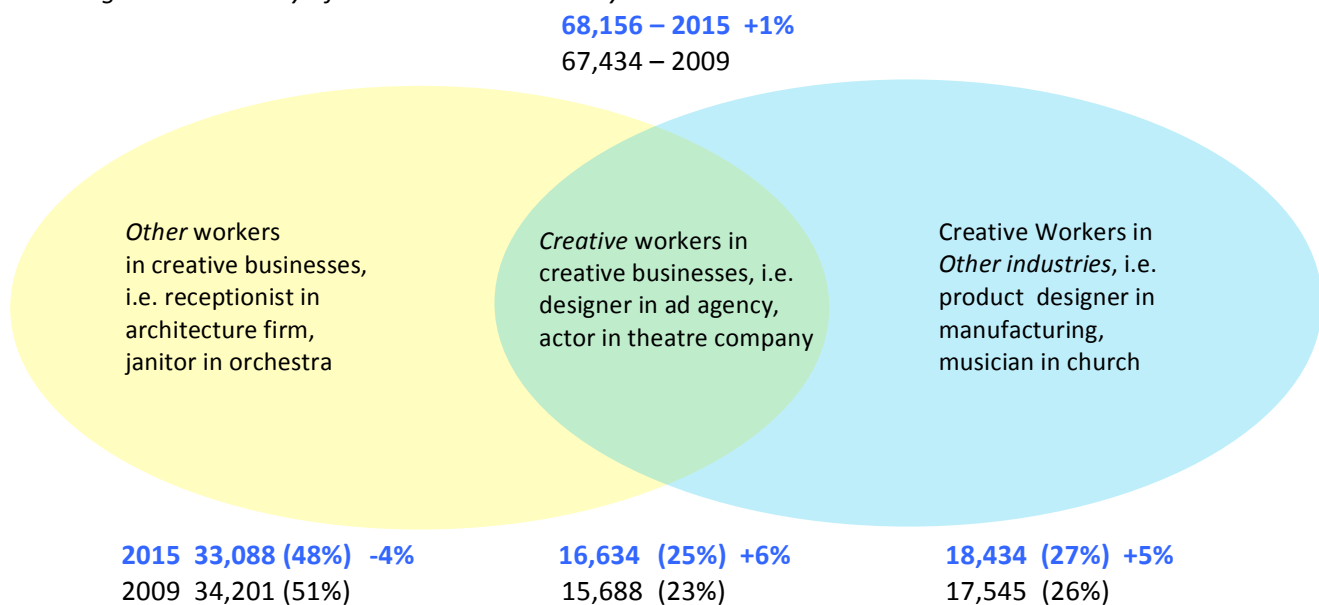
What Table 5 is telling us is that largest sector of creative occupation jobs is the Media sector, followed closely by Artists. The sector with the highest percentage growth is Artists. All sectors, except Cultural, are showing positive growth.

Overall, the above shows a strong economy for the artistic component of Cincinnati's creative economy as well as a strong and growing design sector.

D. A Summary Picture of Cincinnati's Creative Economy

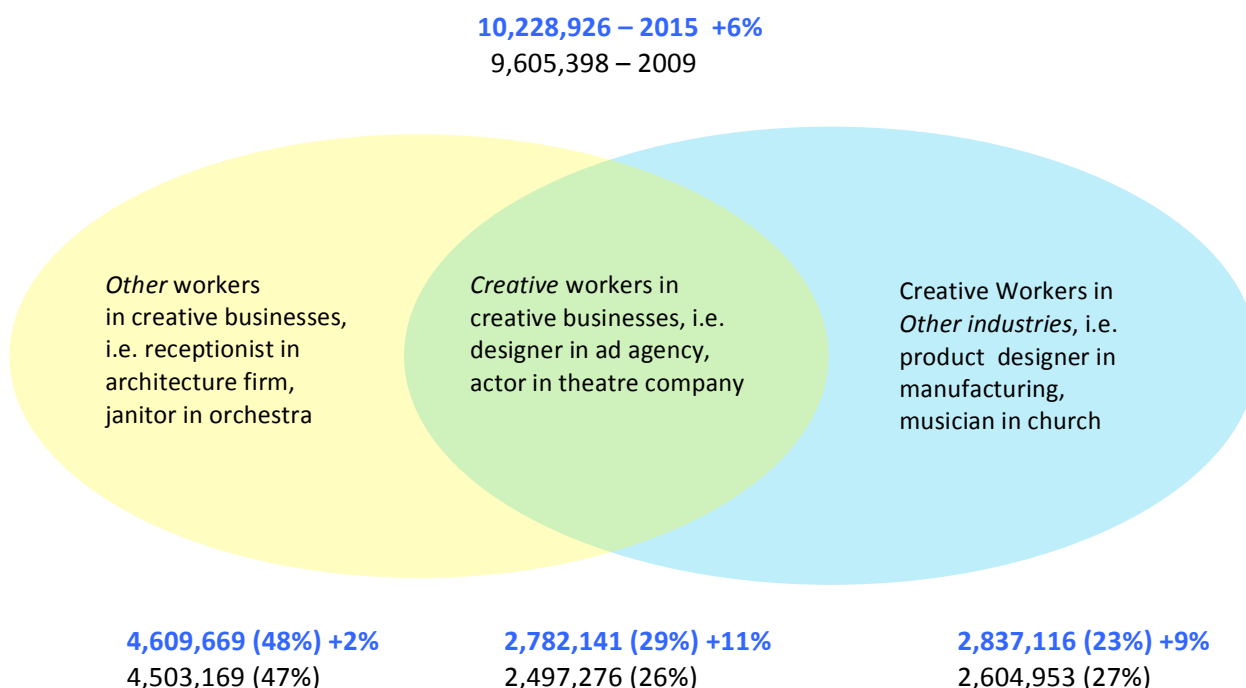
The following graph depicts the intersection of jobs within creative industries and creative occupation jobs. The creative 'sweet spot' is the jobs in the inner circle, creative workers in creative businesses.

Figure 1: Summary of Total Creative Economy in Cincinnati 2015 and 2009



In Figure 1, it shows that Cincinnati has over 68,000 jobs in the creative economy, representing an increase of 1% over 2009. It is important to note that these numbers likely underrepresent people employed in creative businesses or occupations because this data does not include all persons who pursue a creative activity for income or all young creative businesses because many are not in the government data base. This graph also shows that while Cincinnati has had a decrease in number of other workers in creative businesses since 2009, it has had over 5% increase in both creative workers in both creative businesses and other occupations. That seems to demonstrate growth in creative workers across industries. How these workers are proportioned across the types of jobs seems consistent between 2009 and 2016.

Figure 2: Summary of Total Creative Economy in USA 2015 and 2009



What Figure 2 is showing us is that the creative economy is stronger nationally than it is in Cincinnati. Similar to Cincinnati, however, the growth is coming from the creative workers both in creative industries and other industries. Cincinnati’s proportion of workers across the creative economy is similar to that of the nation. However, in 2015 Cincinnati has a higher proportion of creative workers in other industries versus USA, 27% versus 23%, with the reverse for creative workers in creative businesses. Perhaps Cincinnati is part of an increasing trend to bring and add creative services inhouse to be more competitive across the industry spectrum.

E. A Snapshot of the NAICS – Creative Industries

This section takes a look inside what is happening with the jobs within the creative industry NAICS codes based on their Location Quotient. It is valuable to look at those creative businesses that are

performing well – have growth between 2009 and 2015, have a Location Quotient over 1.05, and represent over 250 jobs in Cincinnati. Such a snapshot will highlight those businesses that are leading the creative economy in Cincinnati.

Location Quotient is basically a way of quantifying how concentrated a particular industry, cluster or occupation is in a region compared to the nation. It can reveal what makes a particular region ‘unique’ in comparison to the national average. Any number above 1.0 indicates a type of business that is more highly concentrated than the national average. Table 4 below looks at the LQ as well as the gross number of jobs, and the change in job patterns both in Cincinnati and the USA.

Table 6: Creative Industries Businesses with High Potential

NAICS No.	Type of Business	2015 Location Quotient CINCY	Number of 2015 Jobs	% change in Jobs 2009-2015, CINCY	% change in Jobs 2009-2015, USA
424920	Book, Periodical and Newspaper Merchant Wholesalers	3.17	1,235	2%	(22%)
712130	Zoos and Botanical Gardens	2.55	658	15%	21%
541420	Industrial Design Services	1.99	397	12%	12%
323117	Books Printing	1.82	263	75%	(19%)
541430	Graphic Design Services	1.64	2,551	10%	5%
323113	Commercial Screen Printing	1.68	931	12%	19%
712110	Museums	1.62	1,024	63%	18%
541922	Commercial Photography	1.21	467	29%	9%
541810	Advertising Agencies	1.20	2,231	5%	11%
711110	Theater Companies and Dinner Theaters	1.06	764	47%	21%
611610	Fine Arts Schools	1.05	1,598	14%	13%

What Table 6 shows are those creative businesses which, based on the above criteria, should be reviewed for potential increased investment. In Table 6, it will be useful for the region to look very closely at the profile of these businesses. Those businesses doing significantly better than the USA may signify a business cluster of distinction or it may reveal that Cincinnati is lagging behind what is happening across the country. For example, 323117 Books Printing, is this increase coming from new and unique book printing businesses that are leading edge or is Cincinnati over investing in a dying art form? This information needs to be carefully reviewed by the leadership that knows these business segments. Some businesses showing promise for potential growth are Graphic Design Services, Commercial Photography, and Industrial Design Services.

Table 7 below is based on a table of percentages that shows, on average, how regional occupations (in this case the "creative" occupations) are divided up among regional industries. Information on these inverse staffing patterns was unexpectedly provided by REDI Cincinnati. Inverse staffing patterns identify the industries currently employing this occupation. This table shows us the % these creative occupations jobs have across all industries. As an example for 541430 Graphic Design Services, there are 1,627 creative occupation jobs within this industry representing a 9% over 2009.

This compares with a 13% nationally. The creative jobs in this category represent 5% of all creative occupation jobs across all of Cincinnati's businesses and 64% of all jobs in that industry. The top ten NAICS industry codes with the highest number of creative occupation jobs in their respective industry are listed here.

Table 7: Inverse Staffing Patterns

NAICS No.	Type of Industry	Number of 2015 Creative Jobs in Industry Sector	% Change in Jobs 2009 - 2015 CINCY	% Change In Jobs 2009- 2015 USA	% of Occupation Group in Industry CINCY	% of total Jobs in the Industry in CINCY
711510	Independent Artists, Writers and Performers	5,438	9%	13%	16%	83%
541990	All Other Professional, Scientific, and Technical Services	3,464	9%	15%	10%	52%
541430	Graphic Design Services	1,627	9%	5%	5%	64%
813110	Religious Organizations	1,375	5%	1%	4%	10%
551114	Corporate, Subsidiary and Regional Managing Offices	1,318	15%	24%	4%	3%
711219	Other Spectator Sports	1,012	(4%)	5%	3%	78%
541921	Photography Studios, Portrait	863	0%	15%	3%	59%
903999	Local Government, Excluding Education and Hospitals	721	(6%)	(1%)	2%	2%
541410	Interior Design Services	766	11%	2%	2%	70%
541310	Architectural Services	596	5%	3%	2%	37%

What Table 7 shows us is that 1) there are a significant number of creative occupations inside of what would be considered "non-creative" businesses, e.g. Religious Organizations, Corporate/Subsidiary/Regional Managing Offices, and Local Government, and 2) while the growth in creative occupations in Cincinnati is not as high as the USA nonetheless there is above 5% growth over the past five years in seven of these the top 10 industries.

Further analysis could look at just the creative industries NAICS codes to understand the profile of inverse staffing patterns of the creative industries.

F. A Snapshot of the SOC – Creative Occupations

Exploring how concentrated a type of creative occupation is will help identify those creative occupations that should be considered as high potential for growth and future investment. Table 8 reflects the top 10 creative industries based on Location Quotient. Location Quotient is basically a way of quantifying how concentrated a particular industry, cluster or occupation is in a region compared to the nation. It can reveal what makes a particular region 'unique' in comparison to the national average. This table shows us how creative occupations are concentrated in Cincinnati. Any number above 1.0 indicates a type of business that is more highly concentrated than the national

average. Location Quotient Indiana is the location quotient for the State of Indiana. This reflects the concentration between the nation and State of Indiana – showing those businesses whose concentration in Indiana is higher than that of the nation.

Table 8: Top 10 Creative Occupations as Classified by Location Quotient

SOC Code	Type of Occupation	2015 Location Quotient CINCY	Number of 2015 Jobs	% change in Jobs 2009-2015, CINCY	% change in Jobs 2009-2015, USA
27-1029	Designers, All Other	1.57	135	13%	13%
27-1021	Commercial and Industrial Designers	1.47	631	12%	12%
27-4013	Radio Operators	1.16	11	0%	(5%)
27-1025	Interior Designers	1.13	1,115	7%	7%
27-1022	Fashion Designers	1.13	241	15%	10%
27-1011	Art Directors	1.11	918	5%	10%
27-1024	Graphic Designers	1.11	3,193	5%	7%
17-1011	Architects, except Landscape and Naval	1.09	1,246	0%	1%
11-2021	Marketing Managers	1.07	1,829	7%	8%
11-2011	Advertising and Promotion Managers	1.07	294	(1%)	7%

Table 8 shows that no creative occupation job has higher than 1.57 Location Quotient, indicating that no particular creative occupation is registering significantly more concentrated than the national average. That said, there are some occupations worth reviewing more closely for potential, such as Fashion Designers, which is pacing well ahead of the national job increase. In fact, six of these ten occupations are ‘designers’ so reviewing how designers are recruited, retained and developed could be a valuable opportunity for the creative economy of Cincinnati.

Staffing patterns reveal the percentage of total industry jobs a specific occupation makes up. For Cincinnati, Table 7 below shows the percentage of total creative industry jobs within each of the SOC occupation codes. The top ten SOC occupation codes with the highest number of creative occupation jobs in their respective occupations are listed here.

Table 9: Staffing Patterns

SOC Code	Type of Occupation	Number of 2015 Creative Jobs in Occupation Type	% Change in Jobs 2009 - 2015 CINCY	% Change In Jobs 2009-2015 USA	% of total Jobs in the Occupation in CINCY
51-5112	Printing Press Operators	2,073	(6%)	(13%)	4%
27-2042	Musicians and Singers	1,978	15%	25%	4%
27-1024	Graphic Designers	1,942	2%	3%	4%
27-3043	Writers and Authors	1,874	14%	18%	4%
27-4021	Photographers	1,430	0%	5%	3%

41-3099	Sales Representatives, Services,	1,147	(10%)	2%	2%
11-9199	Managers, All Other	1,118	10%	13%	2%
43-4051	Customer Service Representatives	1,023	(8%)	(3%)	2%
27-1013	Fine Artists, including painters, sculptors, and illustrators	1,001	6%	11%	2%
49-2022	Telecommunications Equipment Installers and Repairers	959	(13%)	(2%)	2%

What this Table shows us, for example, is that within the Printing Press Operators occupation code, 2,073 jobs are in the creative occupations; and that these jobs have decreased both in Cincinnati and in the USA. There are a significant number of creative occupation jobs within occupation codes such as Managers, Sales Representatives, Customer Service Representatives and Telecommunications Equipment Installers. This table shows that there are increases of over 10% both in Cincinnati and in the USA for Musicians and Singers and Writers and Authors.

The full Staffing Pattern spreadsheet detail merits much closer review to understand staffing patterns that may impact the growth potential of the creative industries as well as the spread of creative occupations across all of Cincinnati's industries.

G. Comparison of Businesses and Occupations Across Variables

After reviewing the NAICS and SOC code information, it is valuable to review the top categories in each of the variables analyzed – Location Quotient, # of Jobs in 2015, and % Increase in Jobs in Cincinnati from 2009-2015.

Table 10: Comparison of Top 5 Businesses in Various Categories

LOCATION QUOTIENT	# of JOBS in 2015	% INCREASE in JOBS from 2009-2015
Book, Periodical and Newspaper Merchant Wholesalers	Independent Artists, Writers and Performers	Musical Instrument Manufacturing
Zoos and Botanical Gardens	Commercial Printing (except screen and books)	Books Printing
Support Activities for Printing	Wired Telecommunications Carriers	Museums
Custom Architectural Woodwork and Millwork Manufacturing	Graphic Design Services	Promoters of Performing Arts, Sports and Similar Events
Industrial Design Services	Advertising Agencies	Sound Recording Studios

What this table is designed to highlight are any industries that are registering in the top five across all categories – which would demonstrate a higher than national average performance, a larger number of jobs and a high percentage increase in number of jobs in that industry. Table 8 shows that there is no single creative industry that is a 'shining star' in Cincinnati, which means that more nuanced review of the industry and occupation data is necessary to reveal how best to leverage growth in Cincinnati's creative industries.

Table 11: Comparison of Top 5 Occupations in Various Categories

LOCATION QUOTIENT	# of JOBS in 2015	% INCREASE in JOBS from 2009-2015
Designers, All Other	Photographers	Film and Video Editors
Commercial and Industrial Designers	Musicians and Singers	Camera Operators, Television, Video and Motion Picture
Radio Operators	Graphic Designers	Curators
Interior Designers	Writers and Authors	Museum Technicians and Conservators
Fashion Designers	Marketing Managers	Entertainers, Performers, Sports and Related Workers

Similar to Table 10, this table demonstrates that there is no single creative occupation that is a 'shining star' in Cincinnati, which means that more nuanced review of the industry and occupation data is necessary to reveal how best to leverage growth in Cincinnati's creative industries. That said, again, the category of 'designers' shows up in four of these fifteen categories, so this occupation bears more rigorous review.

III. ANALYSIS SUMMARY

Before highlighting the results of this analysis, it is important to note that ANY creative economy is undercounted in a community. This is due to two main reasons: 1) government data bases are slow to pick up new types of businesses, e.g. mobile app development, and many younger businesses do not know how to classify their business with the best government code; and 2) no government data picks up the creative who seriously performs or sells product outside of their regular 'day job' that is linked to their income tax filings so many of the 'freelancers' do not show up in this data.

While all of the spreadsheet data provided by REDI Cincinnati merits further review and deeper analysis, the collated data above reveals the following.

- There are 68,156 creative economy jobs in greater Cincinnati, an increase of 1% from 2009.
 - 25% are creative workers in creative businesses, or 16,634; a 6% increase.
 - 48% are other workers in creative businesses, or 33,088; a decrease of 4%.
 - 27% are creative workers in other industries, or 18,434; an increase of 5%.

- Cincinnati's economy in terms of all jobs is behind the pace of the growth of USA jobs by almost 3%. With regard to creative economy jobs, Cincinnati, like the USA, lost less than a percentage but is about level in terms of % creative economy jobs of all jobs, at 5.3% of all jobs.

- The largest sector of creative business jobs is the Design sector at 39%, followed closely by Media and Film. The sector with the highest percentage growth is Culture and Heritage at

33%. The Visual and Performing Arts, which likely includes a large proportion of Independent Artists, represents 14% of jobs in all creative businesses and has a growth rate of 9%. Clearly, the arts creative businesses are doing well in Cincinnati.

- The largest sector of creative occupation jobs is the Media sector, followed closely by Artists. The sector with the highest percentage growth is Artists. All sectors, except Cultural, are showing positive growth.
- There has been no increase in the number of jobs within creative industries between 2009 and 2015 in Cincinnati, because of the decrease in other workers in creative businesses.
- There has been a 6% increase in the number of jobs in creative occupations between 2009 and 2015 in Cincinnati.
- 53% of all 'creative' occupations are spread across the remaining industry clusters of Cincinnati, which means that the majority of creative occupation jobs are not within the creative industries per se.
- The national creative economy is growing at a higher rate than Cincinnati's – there has been a 6% increase versus a 1% increase in total creative economy jobs.
 - Like Cincinnati, the national increases are higher in creative workers in creative businesses than either creative workers in other industries or other workers in creative industries.
- Based on the Location Quotient, number of jobs and % change in jobs between 2009-2015, some NAICS businesses showing promise for potential growth are Graphic Design Services, Commercial Photography, and Industrial Design Services.
- The inverse staffing patterns in the NAICS industry codes reveal that:
 - There are a significant number of creative occupations inside of what would be considered "non-creative" businesses, e.g. Religious Organizations, Corporate/Subsidiary/Regional Managing Offices, and Local Government.
 - While the growth in creative occupations in Cincinnati is not as high as the USA nonetheless there is above 5% growth over the past five years in seven of these the top 10 industries.
- In reviewing the top creative occupation codes in terms of Location Quotient, six of these occupations are some form of 'designer' so reviewing how designers are recruited, retained and developed could be a valuable opportunity for the creative economy in Cincinnati.
- A final summary comparing NAICS creative businesses in Location Quotient, # of Jobs in 2015 and % increase in jobs between 2009-2015 reveals there is no 'shining star' creative business in Cincinnati. This means that a more nuanced review of the industry data is necessary to reveal how best to leverage growth in Cincinnati's creative industries.

- A final summary comparing SOC creative occupation codes in Location Quotient, # of jobs in 2015 and % increase in jobs between 2009-2015 also revealed there is no 'shining star' creative occupation in Cincinnati. This means that a more nuanced review of the occupation data is necessary to reveal how best to leverage growth in Cincinnati's creative industries.

As defined by the NAICS and SOC codes in Appendix A, Cincinnati's creative economy is not performing as well as the national creative economy but it is increasing – particularly in creative workers both in creative businesses and creative workers in other industries. Designers and design services stand out as having potential for further growth leverage in Cincinnati – whether in creative businesses or other industries.

As no particular creative business or occupation seems to be a 'shining star', Cincinnati will need to review the top performers in each of the above categories to determine which businesses and creative occupations would benefit from a growth strategy.

IV. FURTHER REVIEW

The above analysis was just a beginning tool to understand the economic value of the creative economy in greater Cincinnati. It should be considered a working document that informs further development of creative economy potential.

As this review used NAICS and SOC codes based on a national average, it would be valuable to review all of the codes to see if businesses or occupations 'pop out' as important to Cincinnati's creative economy. An important comparison will be reviewing the creative economic industry cluster with other industry clusters in greater Cincinnati to see how this industry compares in number of workers and growth potential.

This analysis is a baseline for greater Cincinnati and it would be worthwhile to repeat on a regular basis to monitor changes in the area's creative economy. Such regular review would enable the community to establish benchmarks and review progress across time and industry type.

APPENDIX A

NAICS CODES	TYPE of BUSINESS
323111	Commercial Printing (except Screen and Books)
323113	Commercial Screen Printing
323117	Books Printing
323120	Support Activities for Printing
332323	Ornamental and Architectural Metal Work Manufacturing
337212	Custom Architectural Woodwork and Millwork Manufacturing
339910	Jewelry and Silverware Manufacturing
339992	Musical Instrument Manufacturing
424920	Book, Periodical, and Newspaper Merchant Wholesalers
451140	Musical Instrument and Supplies Stores
451211	Book Stores
453920	Art Dealers
511110	Newspaper Publishers
511120	Periodical Publishers
511130	Book Publishers
511140	Directory and Mailing List Publishers
511191	Greeting Card Publishers
511199	All Other Publishers
51210	Software Publishers
512110	Motion Picture and Video Production
512120	Motion Picture and Video Distribution
512131	Motion Picture Theaters (except Drive-Ins)
512132	Drive-In Motion Picture Theaters
512191	Teleproduction and Other Postproduction Services
512199	Other Motion Picture and Video Industries
512210	Record Production
512220	Integrated Record Production/Distribution
512230	Music Publishers
512240	Sound Recording Studios
512290	Other Sound Recording Industries
515111	Radio Networks
515112	Radio Stations
515120	Television Broadcasting
515210	Cable and Other Subscription Programming
517110	Wired Telecommunications Carriers
519110	News Syndicates
519120	Libraries and Archives
519130	Internet Publishing and Broadcasting and Web Search Portals
541310	Architectural Services

541320	Landscape Architectural Services
541410	Interior Design Services
541420	Industrial Design Services
541430	Graphic Design Services
541490	Other Specialized Design Services
541810	Advertising Agencies
541820	Public Relations Agencies
541830	Media Buying Agencies
541840	Media Representatives
541850	Outdoor Advertising
541860	Direct Mail Advertising
541890	Other Services Related to Advertising
541921	Photography Studios, Portrait
541922	Commercial Photography
611610	Fine Arts Schools
711110	Theater Companies and Dinner Theaters
711120	Dance Companies
711130	Musical Groups and Artists
711190	Other Performing Arts Companies
711310	Promoters of Performing Arts, Sports, and Similar Events with Facilities
711320	Promoters of Performing Arts, Sports, and Similar Events without Facilities
711410	Agents and Managers for Artists, Athletes, Entertainers, and Other Public Figures
711510	Independent Artists, Writers, and Performers
712110	Museums
712120	Historical Sites
712130	Zoos and Botanical Gardens
712190	Nature Parks and Other Similar Institutions

SOC Codes	TYPE of OCCUPATION
11-2011	Advertising and Promotions Managers
11-2021	Marketing Managers
11-2031	Public Relations and Fundraising Managers
13-1011	Agents and Business Managers of Artists, Performers, and Athletes
17-1011	Architects, Except Landscape and Naval
17-1012	Landscape Architects
25-4011	Archivists
25-4012	Curators
25-4013	Museum Technicians and Conservators
25-4021	Librarians
25-4031	Library Technicians

25-9011	Audio-Visual and Multimedia Collections Specialists
27-1011	Art Directors
27-1012	Craft Artists
27-1013	Fine Artists, Including Painters, Sculptors, and Illustrators
27-1014	Multimedia Artists and Animators
27-1019	Artists and Related Workers, All Other
27-1021	Commercial and Industrial Designers
27-1022	Fashion Designers
27-1023	Floral Designers
27-1024	Graphic Designers
27-1025	Interior Designers
27-1027	Set and Exhibit Designers
27-1029	Designers, All Other
27-2011	Actors
27-2012	Producers and Directors
27-2031	Dancers
27-2032	Choreographers
27-2041	Music Directors and Composers
27-2042	Musicians and Singers
27-2099	Entertainers and Performers, Sports and Related Workers, All Other
27-3011	Radio and Television Announcers
27-3021	Broadcast News Analysts
27-3022	Reporters and Correspondents
27-3031	Public Relations Specialists
27-3041	Editors
27-3042	Technical Writers
27-3043	Writers and Authors
27-3099	Media and Communication Workers, All Other
27-4011	Audio and Video Equipment Technicians
27-4012	Broadcast Technicians
27-4013	Radio Operators
27-4014	Sound Engineering Technicians
27-4021	Photographers
27-4031	Camera Operators, Television, Video, and Motion Picture
27-4032	Film and Video Editors
27-4099	Media and Communication Equipment Workers, All Other